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### Highlights for the year



Strong progress towards sustainable portfolio; financial performance impacted by Autolus share price

Significant strengthening of the capital pool with proceeds from the sales of Blue Earth and Nightstar

#### Capital pool of £767m

- £593m of proceeds generated by sale of Nightstar and Blue Earth aggregate 6.6x capital invested\*
- £206m of capital deployed into the portfolio; one new portfolio company

Strong operational and clinical progress across the portfolio

#### Nine active clinical trials and teams strengthened

- Including one pivotal study in AUTO1
- Three clinical trials commenced
- 10 senior leaders appointed across portfolio

£1.2bn NAV - 186p per share; (13.3%) total return

Performance impacted by fall in Autolus share price, which has appreciated 131% since year end (£95.5 million\*\* Syncona valuation increase)

Focused on long-term performance and Autolus' strong fundamentals

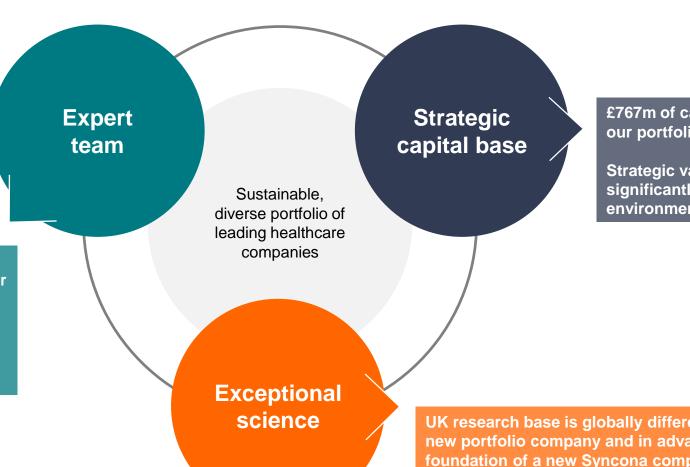
Portfolio companies progressing well; strength of balance sheet an increasing competitive advantage

Our differentiated platform

Founding, Building and Funding a portfolio global leaders

**Appointments of Danny Bar Zohar as Partner and Lorenz Mayr as Entrepreneur** in Residence strengthening the senior team

10 senior leadership appointments to portfolio company management teams Syncona



£767m of capital available to support our portfolio companies scale

Strategic value of capital significantly increased in the current environment

UK research base is globally differentiated: one new portfolio company and in advanced stages of foundation of a new Syncona company

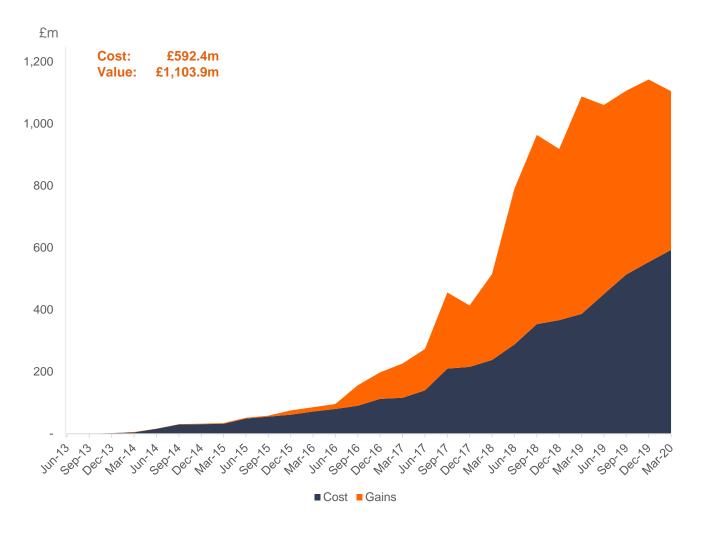
# Our approach has delivered significant long term value

Strong track record; IRR of 39% - 1.9x cost generated on Syncona portfolio since 2012

#### Strong risk adjusted returns

- £592.4m capital deployed since 2012
- 13 Syncona portfolio companies founded
- Two companies sold:
  - Nightstar sold to Biogen for \$877m in 2019; 4.5x return (IRR 72%)
  - Blue Earth sold to Bracco Imaging for \$476m in 2019; 10x return (IRR 87%)
- Remaining life science portfolio valued at £479.5m
  - 1.0x capital invested





### COVID-19 update

Syncona

Vision to develop treatments for patients remains of profound importance

### Limited impact to business continuity

- Took immediate measures to protect team and minimise disruption
- Expanded team despite remote working environment
- Continue to take a proactive approach to sourcing new opportunities
- Leveraged core expertise to provide support to The Wellcome Trust and the UK Government
- Annual donation to charities brought forward to June

## Portfolio companies supported to navigate disruption

- Conducted a bottom up analysis across portfolio (cash requirements, milestone delivery)
- Varying impacts on clinical trials; working closely with companies where delays identified
- More limited impact in oncology setting, where the need for treatments is more acute
- Companies continue to generate data where patients have been treated

Strong capital pool; companies well positioned to manage through disruption

# Portfolio update

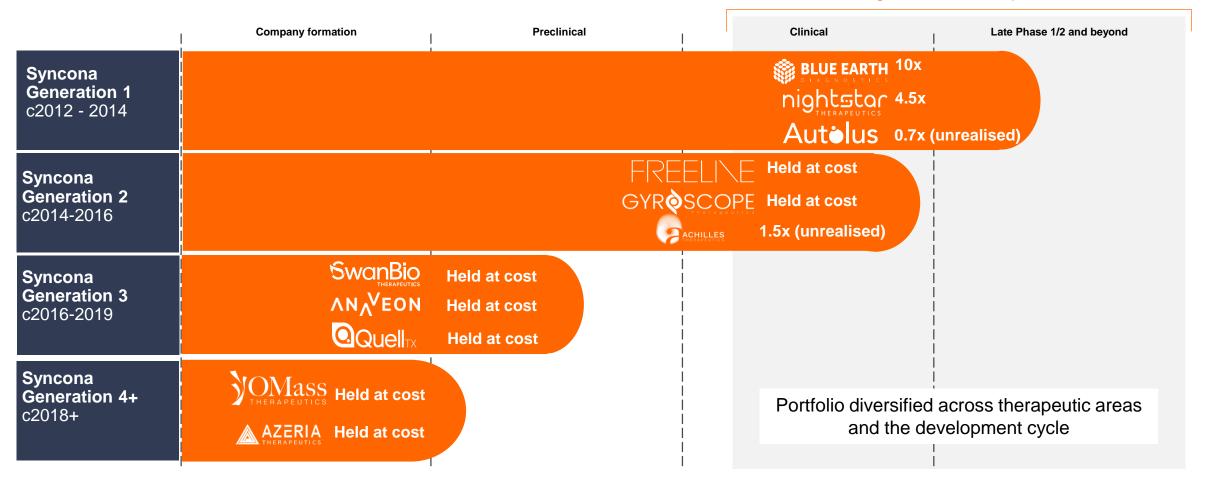
Chris Hollowood, CIO

### Significant value creation opportunity



Strong clinical progress during the year at Autolus and Generation 2 companies

#### Increasing value creation potential



All data as at 31 March 2020

# Lead programme moving to pivotal and positive data in AUTO3

Autėlus

High level of clinical activity in end-stage patients

Value: £77.0m

Cell therapy, 27% ownership

#### Clinical progress:

- AUTO1 data shows high level of clinical activity in end stage cancer patients, good safety profile and potential for durable responses
- AUTO1 programme has progressed to a pivotal study IND and CTA approval
- Released positive data in AUTO3 DLBCL programme favourable safety profile potentially enable for use in outpatient setting; out patient cohort initiated in Q2 CY2020
- AUTO4 potentially delayed by COVID-19 disruption by one quarter, however pre-clinical data expected for T cell lymphoma and solid tumour programs at AACR covering AUTO5, AUTO6NG and AUTO7

Complete Responses Seen in bulky tumors with good safety profile

Pre AUTO3

Post AUTO3 Day 28





**COVID-19 update**: based on current expectations we anticipate the impact on most operations will be minimal

# Encouraging data in lead programme

Differentiated opportunity to target broad pipeline of systemic disorders

Value: £150.7m

Gene therapy, 79% ownership

#### **Operational progress**

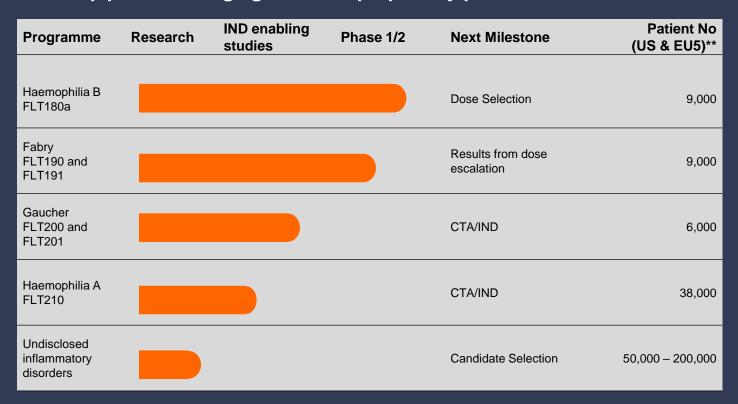
- CEO and CMO appointed
- Continued to build out manufacturing; commercial scale

#### **Clinical progress:**

- Lead programme in haemophilia B seeking to deliver FIX activity in the normal range (50-150%)
- Six patients\* have completed follow-up for at least 6 months
   amongst them, three have FIX activity levels over 50%
- Highly encouraging data; potential for best-in-class product for patients
- Business seeking to identify optimal dose to move to a pivotal study
- Reported data in its second clinical programme in Fabry's disease, showed that gene therapy can deliver sustained levels of the required enzyme

## FREELINE

### Clinical pipeline leveraging the same proprietary platform



**COVID-19 update**: experienced delays across clinical programmes, expects to be able to publish further data from Haemophilia B lead trial this year and dose the next patient in its Fabry trial this financial year

### Gyroscope: ongoing operational and clinical progress



Targeting the treatment of dry AMD by using gene therapy to restore balance to the complement system

# CYRÈSCOPE Value: £73.0m Gene therapy Ownership: 80% Operational progress - Appointment of Nadia Waheed as CMO and Jane Hughes as CSO - Continued to build out manufacturing; commercial scale Clinical progress - Ongoing dose escalation in phase I/II trial for treatment of dry AMD - No safety issues seen to date



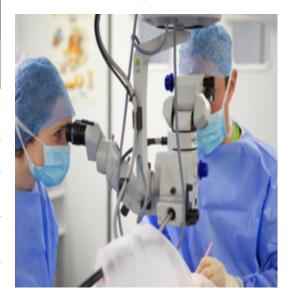
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COVID-19 update:

Delays to lead programme, closely monitoring with lead programme targeting elderly population; however expect to report initial data from phase I/II trial and commence phase II trial this financial year

#### Status

Candidate	Indication	Research	Target ID	Pre-clinical	Clinical
GT005	Geographic Atrophy (defined sub-set)				
GT005/7	Geographic Atrophy (broad population)				
GT005/7	Other inflammatory retinal disease				



### Achilles: strong progress with first patient dosing



Developing tumour infiltrating lymphocyte therapies designed to target clonal neoantigens (present on all tumour cells)



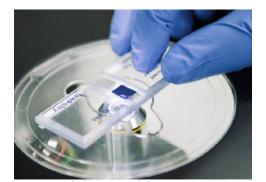
SCLC Ils in

- Continued to build out manufacturing; commercial scale

- Expects to report first patient dosed in NSCLC in the near future
- Expect to report initial data from both trials in H1 CY2021

COVID-19 update:

Navigating impact well and currently still able to dose patients



#### Status

Disease	Pre-clinical	Phase 1/2	Pivotal
Metastatic/recurrent melanoma			
Advanced non-small cell lung cancer			
Other indications			

# Strong progress across preclinical companies



Building out management teams and manufacturing capabilities; making strides towards the clinic

Company	Focus	Value	Progress	Clinical progress
SwanBio THERAPEUTICS	Gene therapy	£18.5m	<ul> <li>Team build out</li> <li>Continuing to develop a scalable manufacturing process for commercial supply</li> </ul>	<ul> <li>Pre-clinical development continues with lead programme</li> <li>Developing pipeline indications</li> </ul>
<b>SOMASS</b> THERAPEUTICS	Small molecule	£14.6m	- Continue to recruit senior leadership team	<ul> <li>Progressing a pipeline of small molecule therapeutics, including its lead programme into pre-clinical development</li> </ul>
∧n∕ <sub>∧</sub> eon	Biologics	£12.3m	<ul><li>Leadership team build out</li><li>Expanding operations</li></ul>	- Clinical candidate nomination
<b>Q</b> Quell <sub>⊤x</sub>	Cell therapy	£8.3m	<ul><li>Appointment of CEO</li><li>Team and manufacturing build out</li></ul>	<ul> <li>Clinical candidate nomination in lead programme in liver transplant (post period end)</li> </ul>
AZERIA THERAPEUTICS	Small molecule	£6.5m	<ul> <li>Focused on pre-clinical development of lead programme</li> </ul>	<ul> <li>Generating pre-clinical data to test the core technical premise behind our investment</li> </ul>

### Strong clinical progress



Significant clinical progress with next generation companies benefiting from increased capital and Syncona platform



Data key driver of value; number of near term catalysts in the portfolio

# Founding new companies

Martin Murphy, CEO

## What do we look for in a scientific asset?

Syncona

### **Technology**

### Globally leading academics

Intellectual Property



Transformational efficacy for patients in areas of high unmet need



Defined, commercial lead programme with pipeline potential



Opportunity to develop differentiated platform or no incumbent



Therapeutic areas where Syncona has deep domain expertise



Defined patient segments / targeted markets



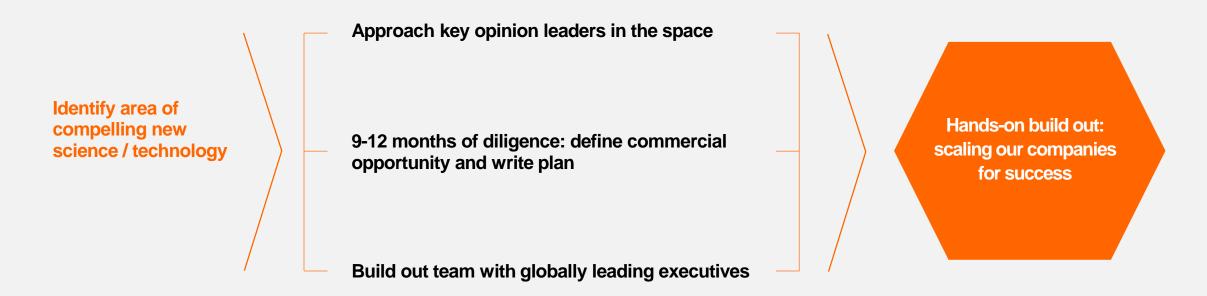
Accelerated development and regulatory pathways

# Our approach to company creation and development



Translating technology to products to reach full value potential

### Our partnership approach provides a strategic premium



# Building a macrophage cell therapy company



Potential new Syncona company in area of deep domain expertise

Source

2018

Sourced through Wellcome Trust network



Engaged world leading KOL, Prof Stuart Forbes, at the University of Edinburgh



Developed research plan to de-risk technology

Syncona Collaborations 2018-2020 £1.4m

Research Collaboration with the University of Edinburgh in 2018



Syncona team identified key technical milestones required to underpin commercial viability of macrophage cell therapy



Key research milestones delivered; 9-12 months of diligence to write plan and structure investment

Opportunity to found first engineered macrophage cell therapy company

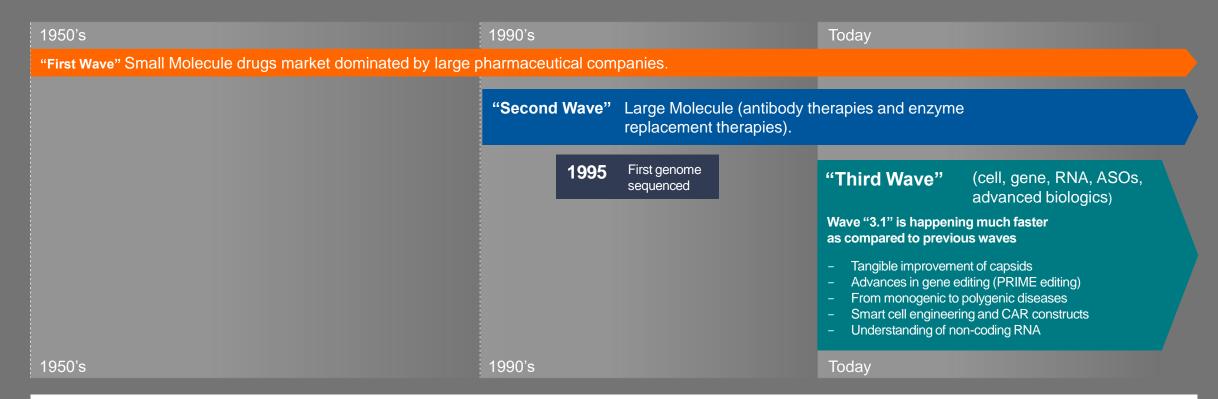
## Market environment

Danny Bar-Zohar, Partner

### The next frontier of innovation



A new era: small biotechs capable of developing and commercialising breakthrough therapies



#### Forces we should take into account:

- Pricing and access
- R&D attrition rates
- Cost to Go/No-Go decision points

#### Our response:

- Leverage biomedical innovation to secure *transformative patient outcomes*
- Use high quality data and advanced analytics in select cases of discovery, diagnosis and development
- Go deeper into science; enhance *segmentation* of patient populations and use carefully selected *surrogate* markers to *shorten timelines and bring medicines that matter, faster*

## Financial review

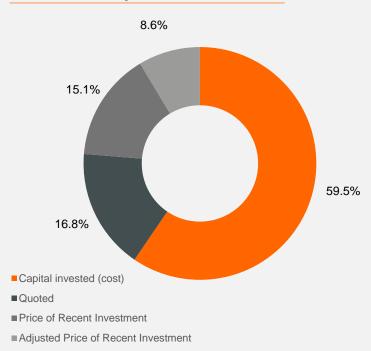
John Bradshaw, CFO

### Financial review



NAV £1,246.5m (185.6p per share) – decline in the year driven by fall in Autolus share price

### Life science portfolio valuation



#### Life sciences portfolio of £479.5m; a return of (25.0%)

 Aggregate £91.2m\* uplift from the sale of Blue Earth and financing in Achilles outweighed by £280.9m decline in Autolus share price

#### Significantly strengthened capital pool of £767.0m

- Sales of Blue Earth and Nightstar generated £592.6m of proceeds
- Managed with a focus on liquidity and capital preservation
- In March 2020, moved quickly to liquidate the fixed income products, preserving liquidity and protecting the capital pool from volatile market conditions
- 90% held in cash and short-term UK Treasury bills at year end

Rigorous approach to recognising increases in value: for 59.5 per cent of the life science portfolio, primary input to fair value is capital invested (cost)

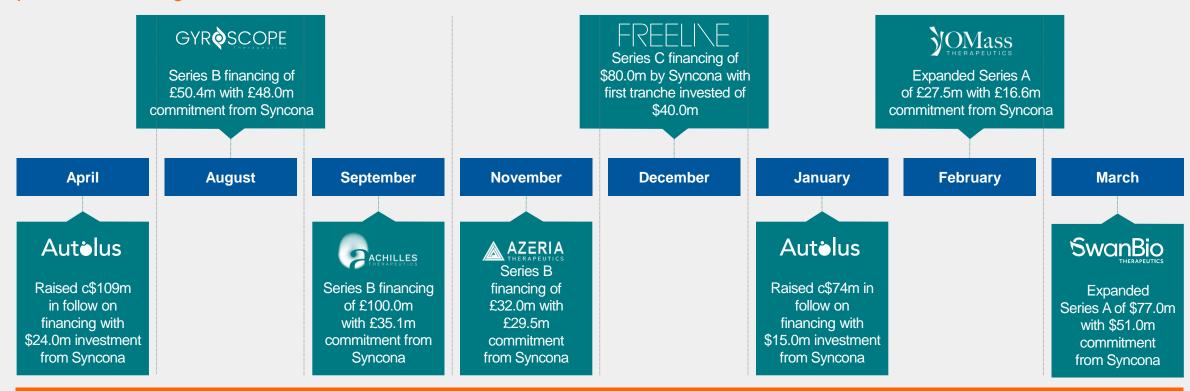
 Clinical trial delays across the portfolio resulting from the COVID-19 pandemic are not currently expected to have any impact on valuations of privately held companies

\*Including currency movements

# Significant capital commitment in the year: scaling our portfolio

Syncona

Portfolio is well funded and strongly positioned for long-term success



- £206.4 million of investment in the year into existing portfolio companies and to new company Azeria Therapeutics
- Autolus and Generation 2 companies scaling through the clinic, delivering on milestones and requiring significant capital to progress

### Financing strategy

Syncona

Deep pool of capital underpins our strategy

Core to delivery of strategy

Provides flexibility and control to take a long-term view

Ability to maintain large Syncona ownership stakes

Certainty of funding key to delivering strategy; seek to maintain 2-3 years funding runway

Our approach

Long-term approach providing capital at scale

Disciplined approach; dependent on specifics of company, scale of the opportunity, risk, capital requirement and the size of Syncona's balance sheet

Option to bring in like-minded partners to diversify risk and enable companies to capitalise on their ambitions

Capital deployment

Conducted a bottom up analysis across portfolio, looking at the implications for cash requirements and milestone delivery as a result of COVID-19

Well positioned to fund our portfolio as it delivers key milestones

Anticipate capital deployment to be £150-250m, depending on whether our portfolio can access third party capital (where appropriate)

# Outlook and summary

Martin Murphy, CEO

# Portfolio company outlook



Portfolio well positioned with catalysts ahead

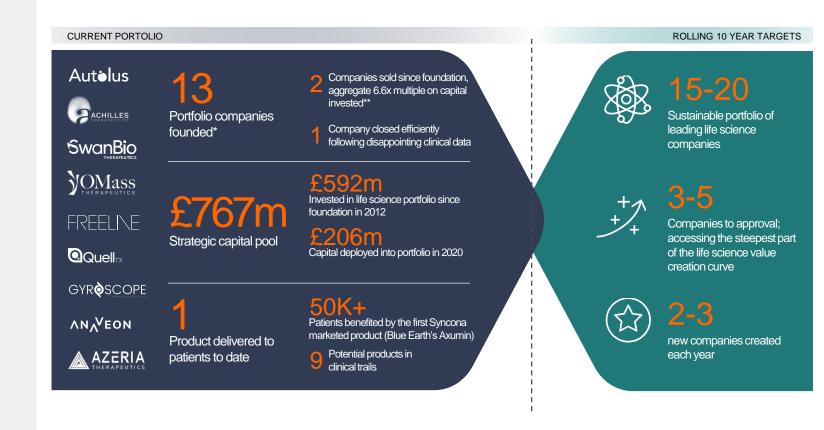
Company	Status of pipeline	Next catalysts		
Autėlus	Four programmes in clinical trials	<ul> <li>Decision regarding move to Phase II in AUTO3 DLBCL Q3 CY2020</li> <li>Initial data in Phase I AUTO4 programme</li> </ul>		
FREELINE	Two lead programmes in Phase I/II clinical trials, pipeline of preclinical programmes	<ul> <li>Publish further data in its lead programme in haemophilia B FY2021</li> <li>Dose its next patient in its second programme in Fabry's FY2021</li> </ul>		
GYR SCOPE Lead programme in Phase I/II clinical trial		<ul> <li>Initial data from its lead phase I/II trial targeting dry AMD FY2021</li> <li>Commence phase II trial in dry AMD FY2021</li> </ul>		
Enrolling patients in Phase I/II clinical trial		<ul> <li>Dose the first patient in its Phase I/II study in NSCLC in the near future</li> <li>Report initial data in H1 CY2021 from its melanoma and NSCLC studies</li> </ul>		
SwanBio THERAPEUTICS	Lead programme in pre clinical development	<ul> <li>Complete first clinical manufacturing batch in this financial year</li> <li>Expand leadership team</li> </ul>		
OMass	Seeking to build pipeline of therapeutics	Initiation of pre-clinical development of lead programme		
<b>Nominated clinical candidate in lead programme</b>		- Initiation of phase I/II clinical trial FY2022		
Quell <sub>TX</sub>	Nominated clinical candidate in lead programme	- Initiation of phase I/II clinical trial FY2022		
AZERIA THERAPEUTICS  Pre-clinical development of lead programme		Further pre-clinical data generated to test technical thesis 26	:6	

### Summary

Syncona platform creates value from the commercialisation of life science innovation

- Clinical stage companies in a strong position to deliver key milestones in the year ahead
- Excellent progress towards our goal of building a sustainable portfolio of 15-20 companies
- Significant opportunity ahead for Syncona to continue to capitalise on globally differentiated research base in UK/EU
- Strong capital pool provides a strategic advantage;
   well positioned to navigate current environment
- Strong ongoing support for Syncona Foundation; increased annual donation to 0.35% of NAV





 <sup>\*</sup>Includes sales of Blue Earth and Nightstar, closure of 14MG and merger of Orbit and Gyroscope

<sup>\*\*</sup>Sales of Nightstar and Blue Earth, original Syncona Partners capital invested

## 09:30: Live Q&A session

Please register to listen using the link below

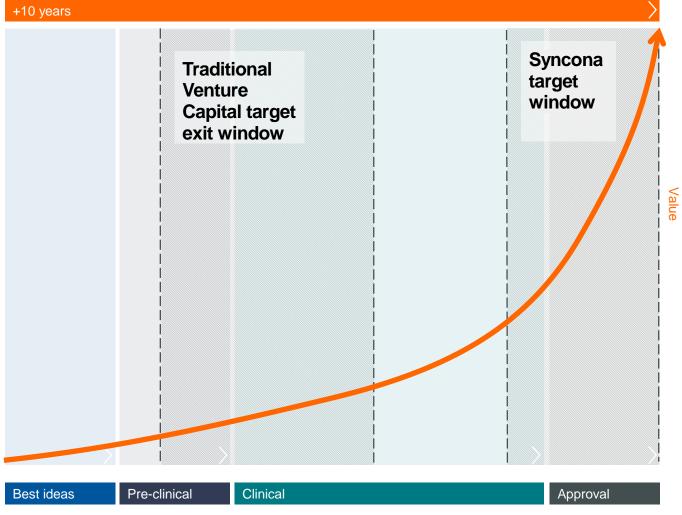
## Capturing the out return in life science

Strategy designed to deliver strong risk adjusted returns for shareholders

### Out return in life science weighted towards late development and product approval:

- Set companies up with the ambition of taking products to market
- Target the steepest part of the valuation curve





Graph is illustrative and assumes successful clinical development and approval, Syncona team view

# Managing risk and reward while executing the strategy

### Optimising risk-adjusted returns

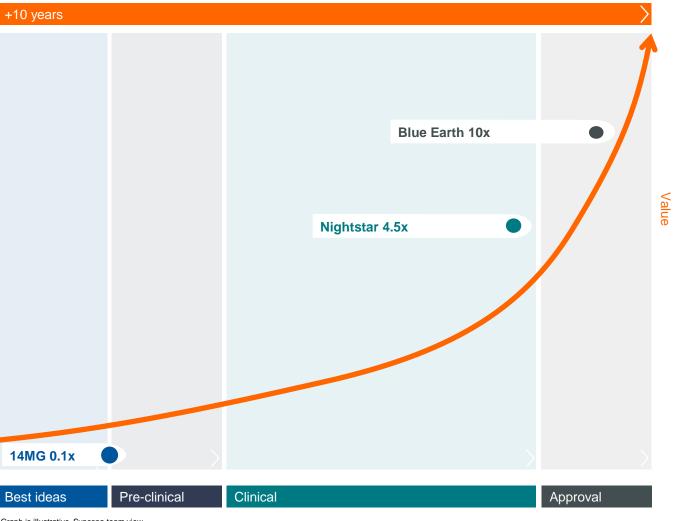
Not all companies will remain solely owned We will syndicate financing rounds; dependent on specifics of company, scale of the opportunity, risk, capital requirement and the size of Syncona's balance sheet

We will sell companies when it makes sense Driven by the balance of risk and reward – clear view on risk adjusted value of a company at any point in time, permits effective evaluation of opportunities

Some companies won't succeed When issues arise we aim to take action as quickly as possible.

Portfolio of 15-20 companies supports the delivery of 10 year targets





Graph is illustrative, Syncona team view

### Financial review

NAV of £1,246.5m (185.6p); capital pool of £767.0m Realised

- Clinical stage
- Pre-clinical stage
- Drug discovery



Portfolio company	Ownership* %	31 March 2019 value £m	Net invested/ returned the period £m	Valuation change in period £m	FX movement £m	31 March 2020 value £m (Fair value)	Valuation basis (Fair value)**	% of NAV
BLUE EARTH Realised	-	267.5	(336.8)	69.3		-	Sale Price	-
nightstar Realised	-	255.8	(255.8)	-		-	Sale price	-
Autėlus	27	328.2	29.7	(284.7)	3.8	77.0	Quoted	6.2
FREELINE	79	93.5	55.6	-	1.6	150.7	Cost	12.1
GYR <b>Ò</b> SCOPE	80	28.9	44.1	-	-	73.0	Cost	5.9
ACHILLES THERAPEDITIES	44	16.2	32.8	23.4	-	72.4	Recent financing (within 0-6 months)	5.8
SwanBio THERAPEUTICS	79	5.3	12.9		0.3	18.5	Cost	1.5
$VN_{\Lambda}$ EON	51	3.7	8.0		0.6	12.3	Cost	1.0
Quell <sub>TX</sub>	69	8.3	-	-	-	8.3	Cost	0.7
AZERIA THERAPEUTICS	60	-	6.5	-	-	6.5	Cost	0.5
YOMASS THERAPEUTICS	49	3.5	11.1	_	-	14.6	Cost	1.2
Syncona Investments		44.5	5.7	(4.2)	0.2	46.2		3.6
Total		1,055.4	(386.2)	(196.2)	6.5	479.5		38.5

# Significant opportunity across lead programmes



Potential to deliver multiple approved products which will cornerstone the creation of leading life science companies

Company & investment thesis	Lead programme / disease population p.a	Opportunity in and differentiation of lead programme	Key comparators <sup>2</sup>	Key risks <sup>1</sup>
Autolus  Applying a broad range of technologies to build a pipeline of precisely targeted T cell therapies designed to better recognise and attack cancer cells	AUTO1 ALLCAR Phase 1/2 in Adult Acu Lymphoblastic Leukaem		<ul> <li>CAR-T active programmes in clinical development for ALL include Gilead<sup>7</sup></li> </ul>	Differentiated product required     Complex manufacturing
Freeline  Seeking to deliver constant high protein expression levels with curative potential across a broad pipeline of systemic diseases; opportunity to deliver curative gene therapies	B-AMAZE Phase 1/2 Haemophilia	<ul> <li>Unmet medical need: current standard of care, Enzyme Replacement Therapy (infusions of FIX into the blood), requires regular administration and FIX activity does not remain stable</li> <li>Opportunity to deliver a single dose cure for patients by achieving FIX levels in the 'normal' range in the blood of 50-150%</li> <li>Utilising a novel, proprietary capsid and industrialised proprietary manufacturing platform</li> </ul>	<ul> <li>Active clinical programmes in gene therapy for Haem B include: Spark/Pfizer<sup>9</sup>, UniQure<sup>10</sup></li> </ul>	<ul> <li>Highly competitive environment</li> <li>Differentiated product required</li> <li>Manufacturing</li> </ul>
Gyroscope  A novel company developing gene therapy beyond rare disease by understanding the immune system and the role genetics play in a patient's risk of developing late stage AMD.	FOCUS Phase 1/2 i Dry Age-Relate Macular Degeneratio	<ul> <li>vision impairment for people aged 65 and older with no approved treatments<sup>12</sup>.</li> <li>Research suggests that when a part of the immune system, the complement system, is overactive it leads to inflammation that can damage healthy eye tissues</li> <li>Gene therapy may stimulate a patient's cells to produce the proteins needed to restore balance to</li> </ul>	<ul> <li>No directly competitive gene therapy approach targeting complement system</li> <li>Apellis<sup>13</sup>; Gemini<sup>14</sup>, Hemera<sup>15</sup></li> </ul>	Highly innovative concept which is currently unsupported by a significant existing data set
Achilles  Differentiated cell therapy approach targeting solid tumours utilising Tumour Infiltrating Lymphocytes & clonal neoantigens to develop personalised treatments	Phase 1/2 Non small cell lung cancer	<ul> <li>Unmet medical need: lung cancer, of which NSCLC accounts for approximately 85%<sup>17</sup>, with limited treatment options and is the leading cause of cancer deaths<sup>18</sup>.</li> <li>TILs have shown convincing efficacy in solid tumours<sup>19</sup></li> <li>Achilles' world leading bioinformatics platform, PELEUS™ is built on exclusive access to world largest study of tumour evolution in lung cancer (TRACERx)</li> <li>Achilles process uses the patient's own genomic information to create a truly personalised medicine targeting the clonal neoantigens</li> </ul>	Key competitors in the neoantigen/ personalised immunotherapy space include: lovance <sup>20</sup> , Neon Therapeutics <sup>21</sup> , Gritstone Oncology <sup>22</sup>	<ul> <li>Highly innovative concept in an emerging space</li> <li>Significant manufacturing challenge</li> <li>Increasing competition</li> </ul>

# Significant opportunity in earlier stage portfolio



### Potential to deliver multiple approved products delivering transformational treatment for patients

Company	Investment thesis	Key comparators <sup>2</sup>	Key risks <sup>1</sup>
SwanBio  Gene therapy focused on neurological disorders where there is existing proof of concept	<ul> <li>Unmet medical need: one of the most common monogenic neurological disorders, with no available therapies for severely debilitating progressive movement disorder</li> <li>Gene therapy has the potential to be transformational in neurology<sup>23</sup></li> <li>One-off delivery mechanism and hundreds of single gene disorders</li> <li>First programme in preclinical development for an inherited neurodegenerative disease in which the causative gene is definitively known and well characterized</li> </ul>	Several clinical trials for gene therapy within CNS field, including programmes within Voyager <sup>24</sup> , Uniqure <sup>25</sup> , Prevail Therapeutics <sup>26</sup> and PassageBio <sup>27</sup>	<ul> <li>Manufacturing and delivery challenges in the CNS (substantial dose required)</li> <li>Clinical endpoints can be challenging to define</li> </ul>
Quell  Engineered cell therapy company addressing immune dysregulation	<ul> <li>Unmet medical need: current standard of care for prevention of solid organ transplant rejection is life-long immunosuppression which results in an array of serious long-term side effects (e.g. renal function, malignancy, infection, cardiovascular disease) materially impacting patient quality of life and long-term survival<sup>28</sup></li> <li>Novel cell therapy approach using T-regulatory cells with a suppressive action to downregulate the immune system to treat conditions including solid organ transplant rejection, autoimmune and inflammatory diseases</li> <li>Potential pipeline to treat serious, chronic conditions mediated by the immune system; in the autoimmune setting alone, there are &gt;70 chronic disorders estimated to affect over 4% of the population<sup>29</sup></li> <li>Pre-clinical stage: first programme to address solid organ transplant</li> </ul>	T Reg field is nascent; TX Cell/Sangamo <sup>30</sup>	Highly innovative concept, limited clinical data supporting application of CAR-T technology in Treg cells
Anaveon Immuno-oncology company developing a selective IL-2 Receptor Agonist	<ul> <li>Unmet medical need: Human Interleukin 2 "IL-2" approved as a medicine for the treatment of metastatic melanoma and renal cancer, but with a frequent administration schedule and significant toxicity<sup>31</sup></li> <li>Preclinical stage, developing a selective Interleukin 2 ("IL-2) Receptor Agonist with improved administration and tox burden</li> <li>Wide potential utility across multiple oncology indications in large markets<sup>32</sup></li> </ul>	Companies developing products in the IL-2 field include: Nektar <sup>33</sup> , Roche <sup>34</sup> , Alkermes <sup>35</sup> , Synthorx <sup>36</sup> .	<ul><li>Highly competitive</li><li>Technical risk around product</li></ul>
OMASS  Drug Discovery platform with differentiated technology	<ul> <li>Opportunity to build a drug discovery platform employing a differentiated Modified Mass Spectrometry technology with the potential to yield high quality chemical hits to discover novel small molecule drug therapeutics for a variety of complex targets, including membrane receptors</li> </ul>	N/A	Pre clinical and clinical attrition of potential drugs
Azeria  Pioneer factor drug discovery company developing treatments for hormone resistant breast cancer	<ul> <li>Significant unmet patient need in oestrogen receptor positive breast cancer where c.30% of patients progress to late stage endocrine resistant disease</li> <li>Scientific insights by Azeria's academic founder have led to a new approach to target an essential pioneer factor pivotal in tumour growth, progression and maintenance of oestrogen receptor positive luminal breast cancer</li> </ul>	Companies developing therapies for oestrogen receptor positive luminal breast cancer include Eisai and AstraZeneca	Highly innovative concept in emerging space

33

### An expert multidisciplinary team

### Our unique skill set





A life sciences team with a track record of creating value in the life science sector



ANAVEON Autèlus

Quellix AZERIA



**Chris Hollowood** CIO

FREELINE SwanBio



John Bradshaw CFO



**Danny Bar Zohar**Partner



Entrepreneur in Residence



Elisa Petris



Edward Hodgkin

YOMass Autolus



**Dominic Schmidt**Partner

GYROSCOPE

ANAVEON FREEINE



Magda Jonikas

AZERIA
THERAPEUTICS

YOMass



Alex Hamilton
Partner

Autėlus SwanBio



Freddie Dear Partner

Quell



Michael Kyriakides

AZERIA
THERAPPEUTICS

GYRÓSCOPE FREELINE



Alice Renard
Partner

 $VNV_{\Lambda}EON$ 



Gonzalo Garcia
Partner



**Hitesh Thakrar** Partner



# An inflection point for Third Wave therapies

Syncona has established a leadership position in a new wave of technologies

# Top Ten Drugs\* 2006 2016 2026 Small molecules 8 2 ? Second wave 2 8 ?

0

"First Wave"

#### 1950's

Small Molecule drugs,market dominated by large pharmaceutical companies.

01

### "Second Wave"

#### 1990's

Large Molecule (antibody therapies enzyme replacement therapies).

02

### The "Third Wave"

#### **Today**

Advanced Biologics and genetic medicines in areas such as gene therapy, cell therapy and DNA sequencing.

03

10,000\*\*

Third wave

Number of monogenetic disorders, less than 100 with treatments today 80%

Syncona

of rare diseases are of genetic origins

9

'Third Wave' therapies approved in the US

27%\*\*\*

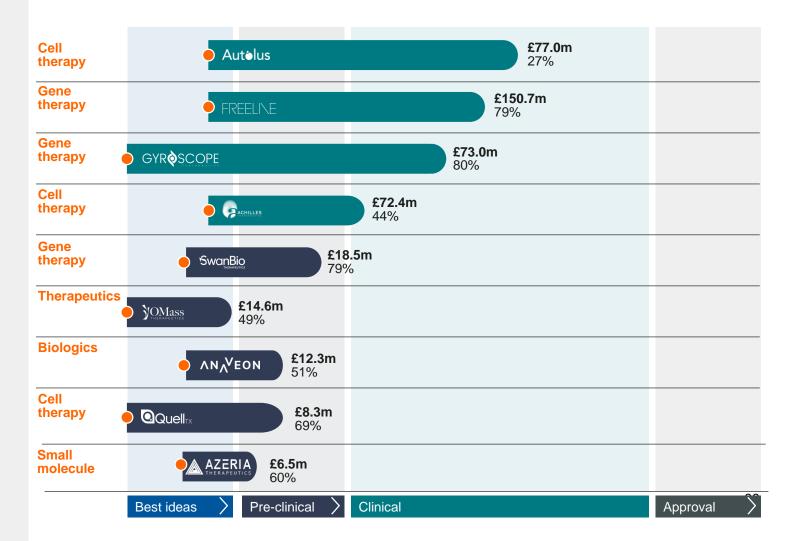
Predicted growth for Third Wave companies average CAGR sales per annum between 2018 and 2021

## A differentiated and focused portfolio

Companies in specialist and innovative areas of healthcare across the development cycle

- Syncona investment point
- Clinical stage company
- Preclinical stage company
- Drug discovery company





# Founding, Building and Funding NightStar

Origination, commercial vision, and operation



Nov 2012 First meeting with Robert MacLaren

2013

Jan 2014

Syncona founds the company with Series A financing of \$12m; Syncona CIO, Chris Hollowood is appointed Chairman



015

Jan 2015

David Fellows appointed as Chief Executive

Syncona approach Oxford to licence further programs from Robert's group

Mar 2017

Syncona identify Stargardt's as an attractive program

Jul 2017

Series C financing of \$45m; Syncona invests \$12.5m

810

Mar 2017
Receives RMAT designation in Choroideremia

Sep 2017

Announces positive proofof-concept data in XLRP

Follow-on financing of \$83m with Syncona investing in \$18m

2019

2020

Syncona

Sep 2012

Identification of retinal gene therapy as a core area of interest where a Company can get built

Mar 2014

David Fellows appointed nonexecutive director

Mar 2013 Initial discussions on terms with Oxford Nov 2015

Series B financing of \$35m; Syncona invests \$10m

Sep 2017

\$76m listing on NASDAQ; Syncona invests \$14m

Nov 2017

Mar 2018

NITE licence Stargardt

program from Oxford

Choroideremia

Initiates Pivotal trial in

Mar 2019

Agreement to be acquired by Biogen for \$877m

Nov 2018

Planned initiation of Phase II/III study in XLRP

#### Founding, Building Syncona Set 2017 FALCON trial and Funding Blue Earth shows 61% of patients with recurrent prostate cancer had treatment plan changed following PET scan Delivering our strategy to Jun 2019 May 2018 May 2016 Sale of BED take products to market BED expands oncology FDA approval for Axumin portfolio with licensing of to Bracco: (18 months ahead of plan) May 2015 radiohybrid PSMA-targeted £336.9m cash Mar 2014 agents for Prostate Cancer return for Syncona provides Syncona founds Blue Earth with £18m financing; BED expanding leadership Syncona at 10x £25.8m financing and recruits multiple of cost signs US manufacturing position in the space Jul 2013 experienced team from GE and distribution and 87% Mar 2017 **GE** Healthcare IRR agreement with Aug 2013 EMA approval and Syncona in H2 2014 Siemens PETNET Syncona for Axumin discussions on Team build out undertakes opportunities to and development of diligence of GE collaborate accelerated filing H2 2015 PET portfolio on (PET) strategy in recurrent Commercial roll out imaging prostate cancer of Axumin in the US 2017 **Technical** Platform Development Diligence **Business** Clinical Pipeline IP Dlligence fully operational Terms & Legals





- 2. Syncona investment team analysis of lead programmes in this area, indicative only
- 3. Source: Autolus = see Autolus corporate presentation November 2019 https://autolus.gcs-web.com/static-files/cd8dc1d9-6a7b-496d-933f-1a3b0bfbd56a. Autolus project the addressable population at 3,000 patients US & EU5
- 4. Source: Autolus see Autolus corporate presentation November 2019 https://autolus.gcs-web.com/static-files/cd8dc1d9-6a7b-496d-933f-1a3b0bfbd56a
- 5. Cytokine Release Syndrome
- 6. Source: Autolus see Autolus corporate presentation November 2019 https://autolus.gcs-web.com/static-files/cd8dc1d9-6a7b-496d-933f-1a3b0bfbd56a
- https://www.gilead.com/science-and-medicine/pipeline
- 8. Source: Freeline analysis of prevalence in US and EU5. Analysis is based on World Federation of Haemophilia Global Annual Survey 2017 http://www1.wfh.org/publications/files/pdf-1714.pdf and National Haemophilia Foundation; CDC.
- 9. https://sparktx.com/scientific-platform-programs/
- 10. <a href="http://www.uniqure.com/gene-therapy/hemophilia.php">http://www.uniqure.com/gene-therapy/hemophilia.php</a>
- 11. Source: Gyroscope estimate. Age related macular degeneration, of which one type is dry AMD, is estimated to affect 195.6 million people globally (<a href="https://www.who.int/publications-detail/world-report-on-vision">https://www.who.int/publications-detail/world-report-on-vision</a>). Gyroscope's estimate is that there is a population of 2 million people in the US & EU5 with geographic atrophy, which is late stage dry AMD.
- 12. Source: WHO https://www.who.int/blindness/causes/priority/en/index7.html
- https://www.apellis.com/focus-pipeline.html
- 14. https://www.geminitherapeutics.com/approach-progress/
- 15. https://www.hemerabiosciences.com/clinical-trials/
- 16. Source: Achilles calculation of US and UK prevalence. There are 275,000 new cases of lung cancer in US and UK each year, of which 85% are estimated to be NSCLC. US: 228,150 <a href="https://seer.cancer.gov/statfacts/html/lungb.html">https://seer.cancer.gov/statfacts/html/lungb.html</a>; UK: 47,235 <a href="https://seer.cancer.gov/statfacts/html/lungb.html">https://seer.cancer.gov/statfacts/html/lungb.
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- 18. Source: American Cancer Society <a href="https://www.cancer.org/cancer/lung-cancer/about/key-statistics.html">https://www.cancer.org/cancer/lung-cancer/about/key-statistics.html</a>
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- 20. https://www.iovance.com/clinical/pipeline/
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- 23. See for example existing approved product Zolgensma for spinal muscular atrophy https://www.zolgensma.com/
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- 33. <a href="https://www.nektar.com/pipeline/rd-pipeline/nktr-214">https://www.nektar.com/pipeline/rd-pipeline/nktr-214</a>
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